



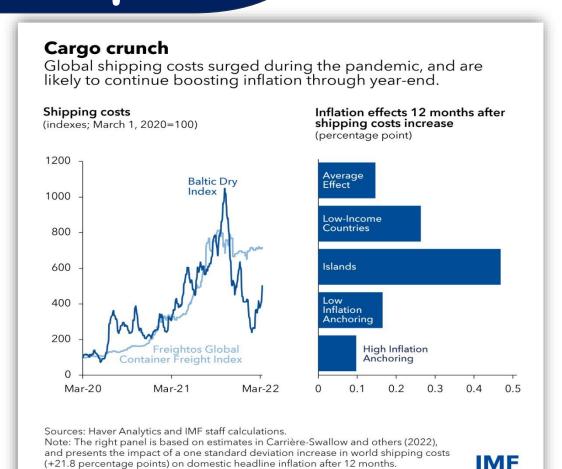
# Abstract

Global capital projects, such as oil and gas facilities, renewable energy farms, and large-scale infrastructure, rely heavily on the movement of oversized and heavy cargo. Transporting these materials poses significant challenges due to their size, cost, and geographic complexity. This study examines how specialized logistics solutions, regulatory frameworks, and infrastructure limitations shape the success of global projects. By analyzing case studies and industry data, our research highlights the economic, operational, and policy factors that influence how cargo is moved safely, efficiently, and cost-effectively across global supply chains.

# **Economic Impact**

Transportation and logistics for big global projects come with heavy costs. Moving oversized cargo can be 10 to 20% of the total budget (World Bank, 2020), and delays can cost millions in penalties or lost time. The IEA points out that renewable projects are paying more since turbine blades now reach over 100 meters. The US DOE (2021) also shows pipeline and LNG projects often get held up at ports and roads, which makes budgets climb even higher.

These problems get worse with global trade. OECD (2023) found that shipping and cargo issues can cause projects to go about 30% over budget. Port congestion, lack of special carriers, and slow regulations all raise expenses. In the end, companies spend more and countries fall behind on building infrastructure or attracting new investments if these logistics problems aren't fixed.



# Aims/Objectives

This simple guide outlines important steps and tips to transport oversized cargo safely and cost-effectively by combining planning, technology, handling, and smart location choices.

### Planning for Oversized Cargo Transport

Transporting oversized cargo needs careful planning to find the best way. Standard shipping methods usually don't work because the cargo is too big. For short distances, flatbed trucks are good. Rail is an option for bigger loads, and sea freight works best for really long distances or extra-large shipments. Careful planning includes checking roads for weight limits, low bridges, and obstacles to avoid delays or damage. Special permits are also needed for legal transportation.

### Using Technology for Efficiency

Technology plays a big role in moving big cargo safely and cheaply. GPS tracking lets companies see where the cargo is and when it will arrive. Route software helps plan the fastest and safest roads, saving time and fuel. Cargo monitoring helps protect the load and prevent theft during transport.

### Multi-Modal Transport and Safety

Moving large cargo often requires combining different transport types like road, sea, and rail to get the cargo from the factory to the final place. Each step has challenges, including moving the cargo onto and off trucks or ships safely. Sometimes, obstacles like power lines or signs must be temporarily moved for the cargo to fit through. Timing is important to make sure that all parts of the journey line up so the cargo arrives right when it is needed.

### Warehousing and Location Strategy

Where the cargo is stored affects costs. Warehouses near the destination reduce transport time and cost. Using rail for a large part of the journey can save money, but you need warehouses close to rail terminals and the final delivery spot. Splitting inventory by demand can improve efficiency and lower expenses.

# Challenges

### Appropriate Transportation Mean

• Due to the massive size of a wind power plant, during transport, individual components such as the tower, rotor blade, or transformer will be delivered to the investment site separately by land (Maslowski et al., 2024). Flatbeds, lowboys, extendable trailers, and heavy-haul trucks are ideal for oversized cargo due to their capacity for extreme weights and large dimensions (Stream Logistics, 2025).

### Routing

• When transporting oversized or heavy cargo by land it can pose various challenges due to narrow roads and intersections as well as limited port and road access. Additionally, due to the extreme size of these shipments they may not be able to travel through bridges and tunnels.

### Specialized Equipment for Loading, Unloading, Transit, & Final Assembly

• Power plants and other oversized shipments will also require forklifts and/or cranes to load, unload, and even assemble at investment sites when delivered. If the shipment is secured improperly, it has a chance to slip, causing vehicle traffic disruptions and posing safety risks.

### **Regulatory Challenges**

• Each state in the U.S. will require its own oversize/overweight load permits for proper passage of the shipment. Non-divisible loads will require different permits than loads that are divisible. Over-width permits may also be needed if the shipment exceeds the federal 102-inch width limitation (Department of Transportation, n.d.).



Figure 1. Oversized Wind turbine blades on semi-trucks

# Solutions

### COTACIO

Custom containers with added space and cushioning protect oversized and fragile cargo during transit (Hutchins, 2023). Securing oversize loads through block fastening, locking, and lashing support that fill the load from above can provide resistance to various weather and transport conditions (Macioszek, 2020). Ratchet straps and webbing, grade 70 transport chains, steel load bars, edge protectors, wooden or composite blocking are all various means of properly securing the heavy cargo (Freedom Heavy Haul, n.d.).

# Optimized Route Selection & Planning Pre-planning and testing the route first can help identify issues ahead of time. Determining alternative routes and utilizing escort vehicles will also be crucial in this process. Specialized GPS for oversized shipments offers real-time traffic alerts and avoid restricted routes (Bluegrace Logistics, 2024). Restrictions such as bridges, tunnels, limited-access roads, etc.

Freight Forwarding Services
 By partnering with a freight forwarding service, they can help to navigate regulations and provide the necessary permits for an oversized shipment (Hutchins, 2023). Freight forwarders can arrange the operation of specialized transportation and coordinate with carriers that handle oversized cargo specifically (Hutchins, 2023).

### Risk Analysis & Management

- By analyzing risks associated with the movement of the oversized cargo before transporting the shipment can minimize issues. Discrepancies between the cargo dimensions and the transport documentation can lead to incorrect trailer sizes and increased difficulty of transporting the shipment (Maslowski et al., 2024). Ensure the validity of this information before transport.
- Proper Permits & Certifications
   Obtaining the proper permits before the movement of oversized cargo such as wind turbines, heavy industrial machinery, and construction equipment is crucial to prevent delays.

# Methodology

### Standardization of Safety & Engineering Guidelines

Method: Develop and adopt shared technical standards for vessel stability calculations, lifting practices, and simulation-based planning to minimize risks in heavy-lift/OOG cargo handling.
How applied today: Collaboration across shipping lines and engineering teams ensures operators use the same reference framework, reducing accidents and miscommunication.

### •Multimodal Transport Integration

•Method: Combine inland barge, specialized trucking, and breakbulk/ocean freight into a seamless logistics chain for OOG cargo.

### •How applied today: Logistics providers like Hellmann use multimodal planning to bypass low bridges, avoid urban congestion, and comply with regional restrictions.

•Client-Centric Planning & Transparency
•Method: Provide customers with detailed photos, custom load plans, and milestone updates to align project expectations with execution.

•How applied today: Crane Worldwide Logistics documented every step of a wind turbine OOG transport, keeping the client involved in decision-making and approvals.

### •Route Surveys & Regulatory Compliance

Method: Conduct pre-move surveys to identify infrastructure constraints (bridges, roads, terminals) and comply with local regulations (e.g., night transport restrictions).
 How applied today: Timeline Logistics in Peru managed OOG cargo through strikes and strict curfews by

### adapting transport windows and securing specialized police escorts.

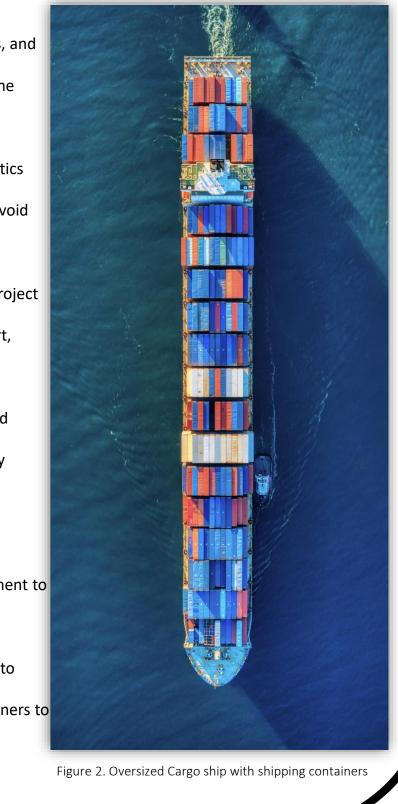
•Customized Vessel & Trailer Solutions
•Method: Deploy specialized trailers, extendable chassis, flat racks, and open-top containers tailored to unusual cargo dimensions.

## •How applied today: Sarjak Container Lines used customized loading plans and special container equipment to move a transformer safely.

### •Scaling Specialized Assets in Export Hubs

•Method: Expand infrastructure and container availability at high-volume OOG ports, ensuring capacity to handle growing oversized project cargo.

•How applied today: GCS Group and Sarjak invested in off-dock handling facilities and specialized containers to meet growing Russian OOG demand.



# Conclusion

The transportation of oversized and heavy cargo is crucial to the success of global capital projects, yet it poses complex logistical challenges that demand careful planning, collaboration, and innovation. By addressing issues such as specialized transport methods, regulatory compliance, infrastructure constraints, and risk management, companies can minimize delays, reduce costs, and improve overall supply chain efficiency. Leveraging advanced technologies, robust coordination among stakeholders, and strategic planning ensures that these critical shipments reach their destinations safely and on time. Successful management of these shipments not only supports timely project execution but also drives cost savings, improves safety, and strengthens the resilience of global logistics networks. As global energy, infrastructure, and industrial projects continue to grow in scale and complexity, overcoming these challenges will remain essential to meeting future demand.

# Logistics Challenges in Global Capital Projects: Managing Oversized and Heavy Cargo

Saniya Jatoi, Kris Lester-White, Garrett Pike, Sergio Aguillon, John-Mark Baiden

Faculty Advisor: Margaret Kidd University of Houston



