

The Era of Decommissioning

Out in the world's oceans, over **12,000 offshore oil and gas installations** stand as monuments to a past energy era. But their time is running out. Many are now being decommissioned as they reach the end of their operational lifespan. This is happening for three reasons: the structures themselves are **aging** and becoming safety risks, the **hydrocarbon resources** are simply running dry, and global **net-zero energy goals** are pushing us toward a new, greener future. This massive, complex shift isn't just a logistical problem; it's creating a booming new market for the specialized services needed to safely and sustainably dismantle these colossal structures. This situation has created a massive logistical challenge and a booming new market. A 2021 IHS Markit forecast estimated that total global spending on decommissioning projects could reach nearly **\$100 billion between 2021 and 2030**. This represents a **200% increase** from the previous decade, highlighting the sheer volume of work that needs to be done.

At the same time, the specialized market for decommissioning services is also experiencing steady and sustained growth. It's projected to expand from **\$7.99 billion in 2025 to \$12.27 billion by 2032**, showing a compound annual growth rate (CAGR) of **6.3%**. This sustained growth shows that decommissioning is becoming a permanent, specialized industry, not just a temporary surge of activity. At its core, decommissioning is about moving massive, often contaminated, structures from the ocean to their final disposal sites. This makes it an inherently **intermodal process**, where specialized equipment and transport methods must be seamlessly coordinated.

Platform and Infrastructure Removal

The physical removal of platform structures and associated infrastructure typically constitutes the single largest cost component in decommissioning, accounting for 30-40% of the total project cost.¹⁰ Various execution strategies are employed for platform removal, each with distinct logistical implications:

- Reverse Installation Method:** This approach involves dismantling the platform or rig components in the precise reverse order of their original installation.¹³ This method often leverages the original design and construction sequence, which can contribute to predictability in operations.
- Piece-Small Method:** This strategy entails breaking down the platform or rig into numerous smaller, manageable components, which are then individually transported and disposed of.¹³ This method can be more flexible in terms of vessel requirements and onshore processing, but may involve more individual lifts and longer offshore durations.
- Single-Lift Method:** Considered highly efficient but also more complex and inherently risky, this method involves removing the entire platform topside or a large section in a single, heavy-lift operation.¹³ A notable example is the decommissioning of the Shell Brent Delta platform in the North Sea. Its 23,500-ton topside, equivalent in weight to 2,000 double-decker buses, was removed in a single lift using the world's largest crane vessel, the *Pioneering Spirit*. This massive structure was then transported to Teesside for an impressive 97% recycling rate.¹⁴



Fig1: Pioneering Spirit Removing Part Of The Jacket



Fig2: Verde Subsea Conducting Offshore Product Recovery Operations

Pipelines & Subsea Equipment

- Subsea Equipment:** Removal involves specialized tools, diving support, and heavy-lift crane vessels.⁶ Transport to shore is via cargo barges or HLVs.⁷ Contaminated sediments require sealed hydraulic slurry transport or specialized barges to dewatering/disposal sites.⁸
- Marine Growth:** Colonized structures are transported to shore on barges/HLVs. Onshore, marine growth is managed at licensed disposal yards via landfilling, composting, land-spreading, or natural drying for steel smelting. Odor management is a key consideration.⁷
- Pipeline Recovery:** Predominantly abandoned in place (97%), requiring offshore transport of cleaning agents (pigs, nitrogen) and sealing materials. Pipelines that extend to shore are severed offshore, plugged, and then pulled ashore using winches. Once on land, these pipelines are cut into manageable sections and then loaded onto heavy haul trucks or rail to recycling/disposal facilities.³

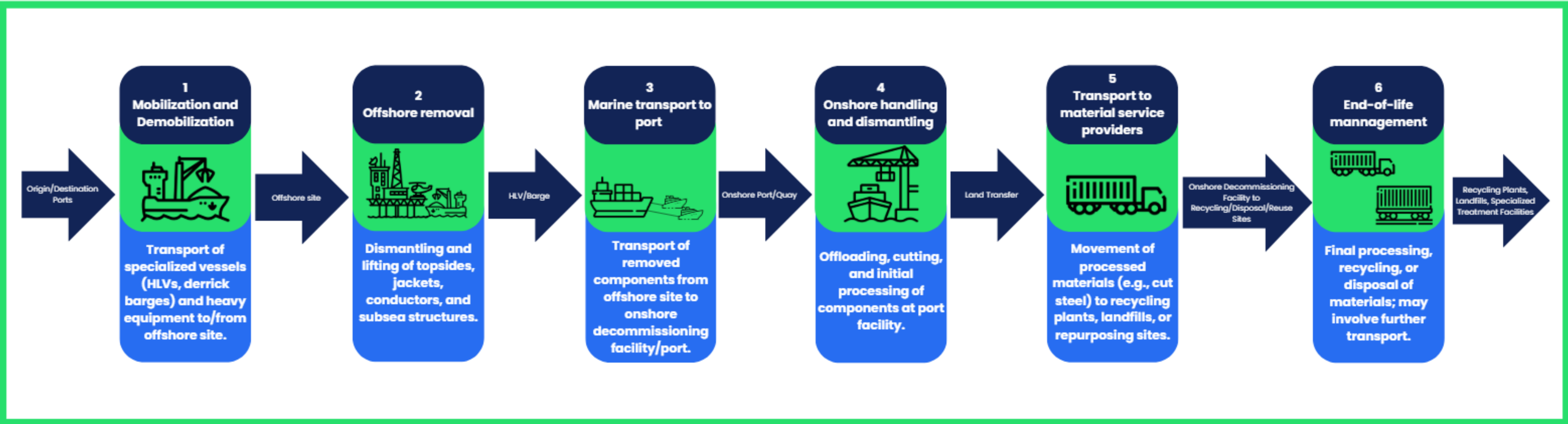


Fig 3: Decommissioning Stages and Intermodal Flow

Offshore-to-Onshore Transfer

- Heavy Lift Vessels (HLVs) and Cargo Barges:** Large sections of platforms, such as topsides and jacket structures, are lifted from the offshore site by specialized heavy lift vessels. These components are then typically transferred onto cargo barges for transport to onshore scrap yards or disposal facilities.³ This represents a direct transfer from a specialized marine lifting vessel to a marine transport vessel (barge).
- Towing Operations:** For very large floating structures like Tension Leg Platforms (TLPs), Floating Production Storage and Offloading (FPSOs), and Semi-Submersibles (SEMs), or even large jacket structures that cannot be easily loaded onto barges, the primary method of transport to shore disposal facilities is towing.³ This marine transport leg precedes onshore handling and processing.

Onshore Processing and Further Distribution

- Scrap Yards to Smelters:** At onshore scrap yards, decommissioned materials, predominantly steel, are processed by cutting them into smaller pieces to meet the size requirements of secondary smelters.³ This implies subsequent transport, often by trucks or rail, from the scrap yard to these industrial processing facilities.
- Waste to Landfills:** Materials not suitable for recycling are transported to designated landfills, typically involving road transport from the processing facility.³
- Decommissioning Value Chain Stages:** The overall decommissioning value chain explicitly outlines sequential stages that involve intermodal transfers: "Logistics to port," "Handling and dismantling at port," and "Transport to material service providers".² This sequence highlights the multi-modal nature of the process, moving from offshore removal to port handling, and then to various specialized onshore facilities for end-of-life management.

Logistical Challenges

- Port Infrastructure Limitations:** Many ports lack capacity for ultra-heavy, non-standardized components, leading to congestion and delays.¹⁹
- Last-Mile Transport:** Overland routes face physical and regulatory constraints (bridge clearances, axle loads), requiring permits and partial dismantling.²⁰
- Cargo Handling:** Non-containerized loads demand custom lifting solutions, increasing risks and costs.²⁰
- Safety & Risk:** Each mode shift introduces hazards, necessitating stringent HSE planning.²¹
- Regulatory & Cross-Border Delays:** Navigating diverse international regulations causes bottlenecks.¹⁶
- Weather:** Marine and land transfers are highly sensitive to environmental conditions, causing disruptions.²²
- Data Fragmentation:** Disparate tracking systems among subcontractors lead to inefficiencies.²⁰

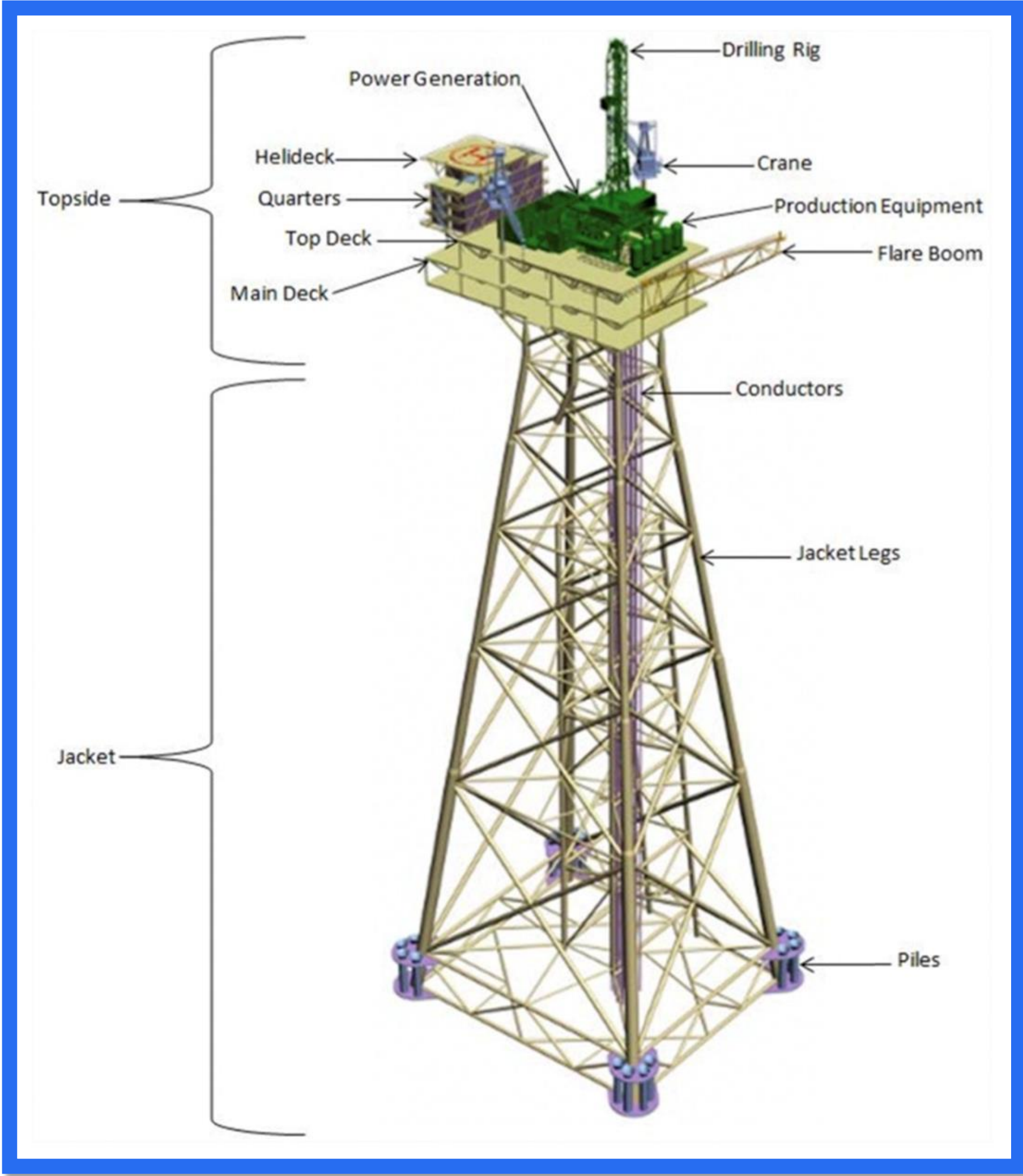


Fig4: Offshore Platform Structure: Key Components Labeled

Technological Innovations for Oil Rig Decommissioning

Decommissioning offshore oil rigs is a complex, multi-stage process that involves dismantling massive structures, transporting heavy materials, and ensuring environmental safety. Advanced technologies are now enhancing intermodal transport—the transfer of materials across ships, ports, trucks, and rail—making the process safer, faster, and more sustainable.

- Autonomous Shipping & Unmanned Surface Vessels (USVs):** These self-navigating vessels are used to transport dismantled rig components from offshore platforms to port facilities. By eliminating the need for onboard crews in hazardous marine environments, they reduce human risk while cutting fuel and operational costs. Their precision navigation systems also allow for optimized routes and safer docking during cargo transfers.
- Smart Barges & Containers:** Equipped with GPS tracking, sensors, and automated reporting systems, these transport units allow real-time monitoring of cargo location, condition, and security. Used during the sea, rail, and road phases, they help operators respond quickly to delays, maintain the integrity of hazardous or sensitive materials, and improve overall coordination across transport modes.
- Advanced Crane & Lifting Technologies:** Heavy-lift cranes with increased load capacity, precision controls, and automated stabilization systems are vital for transferring massive rig sections from offshore vessels to port yards. These innovations reduce transfer time, minimize the risk of accidents, and enable safe handling of irregularly shaped or oversized components.
- Data Analytics for Route Optimization:** Using advanced algorithms and real-time transport data, logistics teams can determine the fastest, most fuel-efficient paths for moving dismantled rig materials. This technology supports scheduling across multiple transport modes—ships, trucks, and trains—helping to reduce idle times, lower fuel consumption, and improve cost efficiency.
- Smart Intermodal Infrastructure:** Integrating digital platforms and automated systems at ports, terminals, and storage facilities enables a seamless flow of cargo from sea to shore to final disposal or recycling. By connecting each stage of the journey through shared data systems, delays are reduced, handovers are smoother, and the entire decommissioning supply chain becomes more transparent and efficient.

The Intermodal Backbone

Offshore oil rig decommissioning is a complex, multi-stage undertaking that relies heavily on efficient **intermodal logistics**. The process requires the seamless transfer of components between marine and land transport, often at busy port facilities that act as critical bottlenecks. This intricate ballet of logistics demands a diverse array of specialized equipment, from heavy-lift vessels and derrick barges offshore to oversized trucks and specialized railcars onshore, all capable of handling extremely large, heavy, and uniquely shaped components. The entire operation is driven by strict regulations and a growing emphasis on sustainability. As roughly **75% of Outer Continental Shelf (OCS) platforms** are now over 25 years old, decommissioning is rapidly becoming a high-volume, specialized industry. This shift signals a maturation of the sector, creating a heightened demand for more efficient, standardized, and cost-effective solutions. The future will likely see a greater integration of marine, road, and rail capabilities, with comprehensive logistics providers offering turnkey solutions. This evolution will not only streamline operations but also push for the adoption of advanced tracking systems and predictive analytics to optimize routes and manage bottlenecks. Ultimately, the industry is moving beyond simple transport and disposal to a highly integrated, technologically advanced, and environmentally conscious sector focused on maximizing resource value through recycling and repurposing.



Meet the Team



References

Intermodal Logistics in Offshore Oil Rig Decommissioning

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